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OVERVIEW FROM THE BOARD CHAIR AND THE DIRECTOR GENERAL



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Professor Robert E. Kearney Chair Board of Trustees



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Dr Meryl J. Williams Director General

In 2003 the WorldFish Center consolidated and built on the achievements of its first quarter century and prepared for a major transition in its senior leadership. In this introduction, we present some of the highlights of the 26th year for the WorldFish Center.

On the world's agendas for development and the environment, fish and those who depend on fish continue to receive strong attention. WorldFish framed its Medium Term Plan 2004-2006 with reference to the global context for human development, including the Millennium Development Goals and the Plan of Implementation of the World Summit on Sustainable Development. The Center contributed to the public profile of fish in human development through its many programs and projects, its 300 institutional partnerships and through the efforts of the Fish for All initiative. At the Annual General Meeting of the Consultative Group on International Agricultural Research (CGIAR) in October in Nairobi, we were honored with the CGIAR Chairman's 2003 Award for Outstanding Communication for the launch of Fish for All. In December 2003, the Fish for All India Summit was held in Kolkata, India, under the sponsorship of the Indian Government and the West Bengal State Government. Chief Ministers, members of the Fish for All Global Steering Committee, private sector and numerous fish stakeholders attended and agreed to form a Fish for All India initiative under the leadership of Professor M.S. Swaminathan, Chair of the Global Steering Committee. In collaboration with a British company, TVE, a major world television series on fish in development and the environment will be launched in 2004. Plans are in hand for an African Fish for All Summit in 2005.

We are pleased to report a productive year by WorldFish programs. In biodiversity and genetic resources research, FishBase continued its strong growth as the world's premier source of information on fish and was receiving nearly 10 million hits per month by the end of the year. The FishBase team focused on building national capacity in fish database construction for use at the country level, with a special focus on the Philippines as a pilot country. In the global database, priority was given to adding information in Chinese and other non-roman scripts. In pond-based studies in Asia and Africa, genetic improvement research and capacity building forged ahead. GIFT tilapia were introduced under suitable controls into Malaysia for collaborative breed improvement work with the Malaysia government through the Jitra station north of Penang. In Egypt, Cote D'Ivoire,

Malawi and Ghana, genetic improvements have commenced with locally available tilapia species, using the rigorous methods developed by the GIFT project. Onfarm evaluation trials will commence in 2004. Tilapia production continues to grow worldwide as one of the key species in the 'blue revolution' and WorldFish has played a fundamental role in helping developing countries develop better breeds. A review of the success of such approaches was commissioned by the Asian Development Bank late in 2003 and preliminary results reveal very high internal rates of return.

The seriously depleted state of Asian coastal fisheries was confirmed by the biological, economic and social studies prepared by WorldFish and partners in eight Asian countries. These were presented to a broad audience and discussed in depth at the December 2003 East Asian Seas Congress and its associated Ministerial meeting. WorldFish is working with individual countries to support follow-up management action as recommended by the research and the Congress. The agreed steps are to reduce fishing, build socially just and rights-based fisheries and aquaculture systems, promote locally feasible livelihoods for fishing communities and take urgent action to improve national policy frameworks for aquaculture.

In coastal aquaculture and stock enhancement research in Asia and the Pacific, good progress was made in New Caledonia in 'closing the life cycle' of sea cucumbers, and in mass rearing sea cucumbers in Vietnam. In New Caledonia, the hatchery studies had to contend with a severe cyclone that interfered with operations.

In September 2003 WorldFish was proud to hand over our ongoing operations

at Nha Trang in Vietnam to our national counterparts at the Research Institute for Aquaculture No. 3, having proved-up the technology and trained local scientists. In the Solomon Islands, the Nuse Tupe facilities were upgraded to support a hatchery for giant clams. With improvements in the peace and security of the Islands it seems possible to engage once more in an expanded program of aquaculture development there. Local needs are very high due to the economic slide after the civil unrest.

On the other side of the world, WorldFish suspended operations in British Virgin Islands in the Caribbean and handed over its ongoing studies on marine protected areas and coastal aquaculture to local institutions.

With the intention of intensifying complementary operations in key focus regions, WorldFish opened up an office in June 2003 in Phnom Penh, Cambodia, and began new Mekong region studies out of this office. These studies, together with those continuing at our headquarters in Penang, are focused around food security and research capacity building, including a high component of policy research and environmental work. Fish consumption among the people of the lower Mekong river region is double the world average but the fisheries are threatened by unsustainable practices and environmental degradation.

Work on the use of freshwater resource systems progressed on several fronts. In Bangladesh, a national study of small scale adoption and extension entered it third year, reaching 30,000 farmers through government and 35 non-government organization extension partners. In Africa, adoption and extension studies were intensified in Malawi, Zambia and Cameroon. In the latter, constraints such as the depression of growth rates due to in-breeding and other poor genetic management practices were identified through the adoption studies. In Cameroon, over 20 fish species from three freshwater river systems are being tested





for suitability for ornamental fish breeding and trade. In Egypt, good progress was made in refining the simple technology for natural breeding of African catfish and extending this to fish farmers. In farm economics, progress was made in helping the aquaculture industry face the profits squeeze caused by successful production.

A high profile product of our policy research in 2003 was the release and global promotion of the Fish to 2020 report, done in collaboration with the International Food Policy Research Institute of the CGIAR. This report, released simultaneously in Asia, Europe and the United States in October, grabbed world attention with its key message that developing countries are the dominant players in world fisheries and they will increase this dominance out to 2020. Under five different supply scenarios, fish prices will continue to rise as projected demand outstrips fish supply. More detailed fish supply and demand projections were also made by nine Asian partner countries using other models developed by the WorldFish Center. The results of these studies echoed the global situation and gave specificity to the outlook for different income groups in each country and to different fisheries resources.

In 2003, WorldFish achieved its greatest budget expenditure to date, namely US\$ 15.3 million and showed healthy reserves and other financial indicators. Indeed, we are proud to be the only CGIAR Center to have a clear set of all financial indicators for two consecutive years since the start of indicator based reporting in 2002. However, despite this performance, we are very aware that some other aspects of the Center's delivery need improvement. Several projects were behind in their expenditure and steps have been taken to correct this. The proposal pipeline also needs growth and this was commenced through two key steps taken in 2003. Step one, an Integrated Strategic Marketing and Resource Mobilization Plan was developed by internal working groups, supplemented where necessary by external expert advice. The second step was to upgrade internal resource mobilization capacity, appointing a new head to the Resource Mobilization Office in November.

The most notable development in collaborative research in the CGIAR during 2003 was the commencement of the Center's leadership of the Aquatic Ecosystems Theme in the Water and Food Challenge Program, led by the International Water Management Institute. For CGIAR shared services, WorldFish continued to make major contributions in the Association of International Agricultural Research Centers, the Information and Communication Technology and Knowledge Management Program, and several others. As a Center, we are committed to promoting the benefits of the collective work of the CGIAR System and its Centers as well as forwarding the contributions of our own Center.

We are pleased to close this introduction to the 2003 Annual Report with a heartfelt thank-you to all our investors, partners and to the staff of the Center for their commitment to the Center's mission to help those in developing countries that use and depend on fish and other living aquatic resources.



PROGRAM REPORTS

POLICY RESEARCH AND IMPACT ASSESSMENT PROGRAM

This has been an extraordinarily successful year for the Policy Research and Impact Assessment Program as it completed two landmark modeling studies and continued to build local competencies. With enhancing the well-being of and promoting sustainable livelihoods among the poor as the WorldFish Center's primary goals, the program also successfully fostered participation in many community-driven fisheries management schemes.



Fish to 2020

In October 2003, with the world's appetite for fish continuing to soar, the WorldFish Center and the International Food Policy Research Institute (IFPRI) launched a ground-breaking book - Fish to 2020: Supply and Demand in Changing Global Markets - that analyzes the critical and changing place of fisheries in global food policy issues. This is the first comprehensive quantitative study of its kind. It examines how likely changes in the world's fisheries sector over the next two decades will impact prices, trade, the environment and the world's poor.

The culmination of several years of work, the book grew out of a global model for the supply and demand of fish developed by scientists at IFPRI and the WorldFish Center. The study drew on the Center scientists' knowledge of the fisheries sector and related policy and technology issues, and the former's expertise in global modeling and food policy analysis. Fish to 2020 was launched simultaneously in Penang, Washington and Hamburg amid intense media interest.

The book will help in decision-making and guide future development in the fisheries sector. It reflects concerns such as trade restrictions excluding the smaller poorer producers from export markets due to the absence of an affordable certification of food safety and environmentally sound production. It also predicts that low-value fish could become more costly, hurting the poor and becoming a real policy concern. The study also addresses critical questions like 'will fish farming be sufficient to provide affordable fish?' It predicts that more and more of the fish we eat will come from aquaculture, with many wild fish stocks now being fished near to or beyond their sustainable limits.

Finally, it explains why technology, both new and traditional, is crucial to avoiding environmental damage and waste, and how water bodies such as rice paddies, irrigation canals, reservoirs and seasonal or perennial ponds in developing countries can be exploited more efficiently. The book concludes with a range of recommendations on how developed and developing countries can promote sustainable practices that benefit the poor and so reduce poverty in the developing world.

Helping Asian Countries Plan for a Higher and Sustainable Fish Supply

The WorldFish Center broke new ground in developing the AsiaFish Model in 2003. The study provides the governments of Bangladesh, China, India, Indonesia, Malaysia, the Philippines, Sri Lanka, Thailand and Vietnam with a powerful and very useroriented tool to develop strategies and options for sustaining and increasing fish supply up to the year 2020.

Fish is a major source of protein for the poor in these nine countries - it contributes to over 70 per cent of the animal protein consumed in Thailand, China and Bangladesh - and consumption is rising rapidly. The multi-market model allows these countries to make, for the first time, detailed projections of the supply and demand for a large variety of fish (both cultured and wild) as a result of price, policy and technological changes as well as buyer patterns and preferences. Many of these countries, which have growing populations, import low-priced fish and export high-value fish to earn vital foreign exchange.

The study shows that fisheries output in the region will continue to expand from 2005 to 2020, but the rate of increase will be slower than in the previous decade. This is despite production in China surging a possible 70 per cent to 45.3 billion kilograms, which is one-and-a-half times the projected combined output of the other eight countries. The increase in output will come mainly from aquaculture, with China, Malaysia and Thailand likely to experience the largest expansion in the sector. Capture fisheries in the region are becoming overexploited.

The study also reveals that Bangladesh and the Philippines could experience a decline in capture fisheries (which could be a cause for concern) and that China will be the dominant exporter in the region by 2020, dwarfing Southeast Asia whose share of the export market will shrink. Meanwhile, Malaysia's fish consumption could rise a dramatic six fold by 2020, which could mean higher imports if aquaculture cannot keep pace. Building on this success, Center scientists have set out to develop a similar model for African nations, where fish is also a major source of protein.

Fostering Aquaculture and Livelihoods

Aquaculture, especially fresh water aquaculture, benefits many poor rural communities in Asia as countries in the region are endowed with enormous fresh water resources such as ponds, closed water bodies, rivers, estuaries and flood plains. The potential for growth in this area is huge. For example, only 1.5 million of China's 33.3 million hectares of paddy fields are used for fishery purposes at present. In Bangladesh, only half of the total ponds are stocked with fish, which means there is vast potential for the poorest members of society to become fish farmers. Only 10 per cent of the potential has been exploited in India; 28 per cent in Indonesia; and 38 per cent in Vietnam.

With increasing and sustaining aquaculture in Asia a continuing priority, WorldFish Center scientists, in collaboration with researchers from a number of national partner institutions, organized a special issue of Aquaculture Economics and Management (a top-of-the-line refereed journal) with 13 papers detailing ways to ensure sustainable aquaculture. This effort will support the identification of appropriate technologies and hence improve efficiency, and so livelihoods, of poor farmers in countries like Bangladesh, Vietnam and India where there is sizeable inefficiency among extensive as well as semi-intensive farms.

In their assessments, Center scientists considered the provision of effective training to increase the number of skilled fishers as being critical to the raising of efficiency, as are the easy availability of seed suppliers and the existence of well-defined land use rights and tenure systems. Building basic infrastructure such as roads that give good access to the nearest market and giving poor farmers who lack collateral better access to institutional credit, particularly in Bangladesh and India, are also crucial to improving efficiency.

Center scientists considered semi-intensive polyculture as the most appropriate of all technologies for many Asian farmers, being the most effective and the most socially acceptable and environmentally sustainable; and while it is possible to improve productivity at intensive farms, this will require the development of new technology.

Hazard Analysis Critical Control Point System and Fish Exporters

In light of the ever more stringent food safety standards in importing countries and with fish and seafood being the single most important exports from many developing Asian countries, WorldFish Center scientists evaluated the costs to exporters of implementing the Hazard Analysis Critical Control Point system (HACCP) and other measures to meet these standards. The study showed that compliance is a strain for many exporters and leads to slower export growth, with Bangladesh, China, the Philippines and Sri Lanka the hardest hit. Many small-scale operators, who are scattered throughout rural and coastal areas, also face being excluded from the export market because of high investment costs, while many others in the post-harvest supply chain require training and motivational work. It also presents a vigorous case for international donors and rich consuming countries to provide technical and financial aid to poor exporting countries to help them meet international food safety and production standards.

Empowering Poor Fishers

The year saw the WorldFish Center's community-based fisheries management schemes producing substantial impacts in Bangladesh, vividly demonstrating the organization's ability to enrich people's lives. Fish is a major source of nutrition in Bangladesh supplying 46 per cent of the total animal protein consumed. The program gets village communities, NGOs and government agencies (such as the Department of Fisheries) working together to manage fishery resources more efficiently and equitably. It allows local people to make the key decisions and manage their fisheries with the necessary guidance and support. They set and achieve their own management standards within local means.

Local communities have been quick to appreciate the benefits of the program. Since September 2001, with help from the Center, poor fishers have gained access rights over 115 water bodies covering an area of 5,940 hectares (over 16,480 during the monsoon). The yield of fish has also gone up, in some cases by 100 per cent, to over 600 kilograms per hectare in semi-closed water bodies. During the year, stock assessments were completed for a number of water bodies to determine abundance and age distribution; management committees were set up for 104 water bodies; four regional networks were established with over 180 community-based organizations involved in fisheries management; and cluster management committees were launched to coordinate activities between adjacent water bodies. Two TV spots were produced and an extensive series of folk theatre shows was conducted to raise public awareness.





Community-based fisheries management is a key element in the Center's work to improve the livelihoods of poor fishers. Village people can be a strong and effective force for sustainability, using their traditional knowledge and customs to protect fish stocks and biodiversity.

Development Policies and Wetland Ecosystems

WorldFish Center scientists also focused attention on promoting ecologically sustainable development in the lower Mekong River Basin. The basin, which straddles Cambodia, Vietnam, Thailand and Laos, is experiencing rapid economic development resulting in deforestation, erosion and siltation. The scientists, working collaboratively with researchers and officials from over 30 agencies from the four countries, succeeded in significantly raising awareness of the deleterious effects development policies can have on wetland ecosystems and the livelihoods of the people living there. Sound resource management of the basin is something that matters deeply to the Center as any disruption to the fishing would have serious consequences to the more than 50 million people living there, both nutritionally and economically.

Training National Fisheries Scientists

As part of its commitment to strengthen local research capabilities, WorldFish Center trained 38 staff from Cambodia's Inland Fisheries Research Institute in research planning, priority setting and project implementation, helping transform it into a fully functional national fisheries research body.

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Lack of effective research is hindering efforts to establish management plans for Cambodia's important wetlands that strike a suitable balance between the environment and the existing political and socioeconomic dynamics of the country. To this end, research has been launched to value the economic resources of the Tonle Sap Lake that supports over 1.2 million people, mainly poor fishers. The wetland is also an important source of firewood.

Fishing is extremely important in Cambodia, supplying 75 per cent of the total animal protein consumed by the people. However, fishery resources are declining due to habitat degradation and from such activities as water engineering and land clearing, a result of the rapidly growing population.

Providing Scientific Leadership

In 2003 WorldFish Center staff organized four regional workshops covering a range of topics from "fish sector modeling" to "natural resources economics" and "research methods and data analysis". These training events, held in Bangladesh and Cambodia, reflect the Center's commitment to enhancing the knowledge of the people it works with. Staff also conducted several important training sessions in Bangladesh on open water fisheries management. Attending the courses were 510 government and NGO staff. Meanwhile, the Center's NGO partners provided extensive training on improving management of water bodies to some 3,200 beneficiaries.



BIODIVERSITY AND GENETIC RESOURCES RESEARCH PROGRAM

This has been a year of significant progress for the Biodiversity and Genetic Resources Research Program as it expanded the range and scope of its work to ensure that the benefits of aquatic biodiversity are available for the poor in the developing world in a sustainable manner. Geographically the Program focused on Malawi, Ghana and Egypt in Africa, and Malaysia, the Philippines and Cambodia in Asia.

An International Effort to Restore Inland Fisheries

Freshwater fish provide an irreplaceable source of cheap and high guality animal protein in many rural areas in developing countries. Over the past several decades,

inland fisheries have suffered greatly from habitat degradation due to industrialization, urbanization, deforestation, mining and agriculture. WorldFish Center has taken important steps to develop a comprehensive strategy to save this vital resource and meet the needs of the poor people who depend on it.

The Center, in collaboration with InWEnt (Capacity Building International) of Germany, hosted an international workshop in Penang to find effective ways to restore inland fisheries to sustainable health and to become capable of supporting viable communities. As a result, an action plan was created that advocates implementing the ecosystem approach to conservation and which serves as a tool for developing effective policies for the sustainable management of inland fisheries and biodiversity. The Penang Action Plan is being taken to policy makers everywhere, including governments.

The ecosystem approach is a new way to tackle the problems of development and environmental improvement. It calls for conservation to be people-orientated and stresses the importance of heeding local knowledge, as local people know their area best and will often have feasible ideas about how to manage and account for natural resources. It also emphasizes capacity building and seeks to get all stakeholders - public, private and civil society - working together to manage natural resources.

Expanding FishBase

FishBase was originally developed in collaboration with the Food and Agriculture Organization (FAO) and other partners. Over the year, WorldFish Center successfully met the challenge of expanding FishBase to meet specific user needs in China, India and the Philippines, countries which rely heavily on fishing. This truly remarkable online database is a powerful tool for fisheries management and research as well as biodiversity conservation. It provides essential information on almost the entire world's known fish species, ranging from their biology, life history, ecology, diet and disease, to taxonomy, aquaculture, ecosystems and even museum information.

New features were launched to strengthen the resource and improve user access. These allow users, for example, to estimate important parameters like total mortality, annual reproductive rate and population growth of fish stocks and to translate the main pages into eight different languages, namely Spanish, Portuguese, French, German, Italian, Dutch, Swedish and Chinese.

Some 47,814 common names for 23,224 species were added to FishBase in 2003, which brought the total to 183,363 common names in 413 languages for 24,539 species. The new non-Roman scripts added during the year included Cyrillic, Chinese, Gurmukhi, Hindi, Japanese, Malayalam, Tamil, Telugu, Marathi, Kannada, Nepali and Bangla. Users frequently access FishBase through fish common names. The website registered nearly ten million page impressions a month towards the end of the year.



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During the year, the FishBase team held workshops and conferences in a number of countries including the Philippines, Iran, Vietnam, Malaysia, Canada, Taiwan and the United States to determine user needs. The Philippines-based group also initiated and provided technical support to the Academia Sinica, Taiwan, for the development of a FishBase website in Chinese to meet user demand. The service is due to come online in 2004.

And as the world's leading information system on fish, FishBase continued to act as host to the global databases of key collaborators such as the FAO, the California Academy of Sciences, the International Council for the Exploration of the Sea, and the Natural Resources Institute of the United Kingdom (UK).

Partnerships were also created with 12 new museums and institutions in seven countries, including the Freshwater Biological Association in the UK for the development of an online database for aquatic insects. This will act as a precursor to a database on commercially important freshwater invertebrates using the FishBase database shell.

Increasing the Availability of Animal Protein in Africa

WorldFish Center made good progress transferring its selective-breeding program for developing improved strains of tilapia to Africa. Tilapia is one of the easiest fish to farm, being prolific and exceptionally hardy, and it is ideal for both small farmers and industrial sized aquaculture. It requires little or no expensive feed: the fish eats almost anything from grass clippings and vegetable matter to suspended solids.

The technology to produce GIFT, or Genetically Improved Farmed Tilapia, was originally developed over a 10-year period in Asia, mainly in the Philippines. Technology transfer has taken place in Egypt, Ivory Coast, Ghana and Malawi with the tilapia generation of 2002 having been grown out and evaluated, and the parents of the next generation selected - thus starting the cycle of continued genetic improvement. The technology is now being extended to other African countries.

The GIFT program not only supports the goal of increasing the availability of animal protein in Africa by giving farmers the opportunity to cultivate a fast-growing and high-yielding fish, but also promotes low cost, environmentally friendly aquaculture. The program is funded in part by the United Nations Development Program -- an important recognition of its importance and impact.

As part of the effort to ensure that genetically improved tilapia are readily available to farmers, there are plans for a central breeding station to supply genetically improved fry to specialized fry producers who will then reproduce the fry to supply to fish farmers.

Furthering Aquaculture in Malaysia

The Center's work to develop and disseminate genetically improved tilapia to farmers in Malaysia also proceeded during the year. Selection-breeding programs and a field trial were carried out to further develop the GIFT strain at the Jitra Research Station in Kedah. The GIFT program is being undertaken in collaboration with the Malaysian Fisheries Research Institute. A study was also conducted to compare the growth performance of imported GIFT tilapia with the local red tilapia. The results are due in 2004.

The first steps in the dissemination process in Malaysia were taken during the year, with genetically improved tilapia being sent to the Agriculture Department in Sarawak, a private farm in Selangor, and soon to a Department of Fisheries hatchery.

The Center co-sponsored a seminar organized by the Malaysian Department of Fisheries in March 2003 to discuss tilapia farming in Malaysia and to disseminate information. Tilapia is expected to play a prominent role in Malaysia's effort to expand the aquaculture sector and turn it into a major component of the country's agriculture, which has been identified by the government as the third largest engine of growth for the national economy.

Initiating a Bio-ecology Study in the Tonle Sap

Meanwhile, in Cambodia, the WorldFish Center initiated and completed a study on the bio-ecology (for example, spawning and growth) of the key fish species in the Tonle Sap. The Tonle Sap goes through dry and wet seasons that result in droughts and floods that affect fish and agricultural production. The lake supports huge populations of mainly poor fishers and farmers. It has one of the most intensive freshwater fisheries in the world.

Center scientists, in a pioneering project, have used the information generated from the study to develop a model to predict the influence of floods on fish production in the lake and so guide decision-making. This is important for the sustainable management of the fisheries resource and for protection of its biodiversity. The study was the first of its kind since the 1970s and the model is a first for the lake (Southeast Asia's largest).

The exercise also served as a platform for training Cambodians and building capacity at the country's Inland Fisheries Research and Development Institute (IFReDI). Five biologists and 11 other IFReDI staff received on-the-job as well as formal training in fish taxonomy, fish biology, research methods and data analysis. Some 19 students from the Faculty of Fisheries also received training.



COASTAL AND MARINE RESOURCES RESEARCH PROGRAM

Restoring capture fisheries and promoting environmentally friendly coastal aquaculture are at the core of the Coastal and Marine Resources Research Program's remit. In 2003 the Program worked with key partners to reverse the decline in coastal fisheries resources, it expanded and strengthened valuable research and management tools, and it achieved substantial successes in rebuilding a valuable resource - sea cucumbers. It also succeeded in developing simple ways for poor coastal communities to harvest and grow-on coral reef fish and invertebrates for the lucrative aquarium trade.

Rehabilitating Coastal Fisheries

Fisheries resources in Malaysia have experienced rapid and steep declines due to overfishing. While recent interventions have tried to address this, they have not been successful. The resources will suffer irreversible damage unless current practices change. WorldFish Center and partner institutions in Malaysia have helped establish a pilot program to trial new interventions aimed at ensuring long-term sustainable and efficient operations.

Meeting the challenge requires innovative solutions. The Center and Malaysia's Department of Fisheries hosted a conference to address the problem in March 2003, building on previous research. At the Conference strategies and actions were developed to address the issue. These start with the implementation of an integrated fisheries management and rehabilitation program in north-western Peninsular Malaysia, where fish stocks have fallen particularly alarmingly. The scheme will later be extended to other areas.

Besides effective co-management of the resource by government agencies, fishers and other stakeholders, the scheme emphasizes capacity building, strengthening research and the wide dissemination of information.

FiRST for Effective Management

WorldFish Center expanded the power and utility of FiRST, a regional data storage and management system. FiRST, or Fisheries Resource Information Systems and Tools, provides information to assist policy makers to assess the status and potential of fish stocks for sustainable management and restoration. This is part of the effort to reverse the serious damage to coastal fisheries in Asia.

The Center is the custodian of the regional database, which currently contains species abundance data from over 21,000 locations (335,980 records) in the coastal waters of South and Southeast Asia. The data are obtained from trawl surveys dating back to the 1920s. The partner countries who maintain national databases are Bangladesh, India, Indonesia, Malaysia, the Philippines, Sri Lanka, Thailand, Vietnam and Brunei.

Over the year, Center scientists provided training and technical support to its partners, widened coverage of the database, and helped launch a national database for Brunei. It also facilitated greater data sharing for effective management of marine resources.

Improving Coral Reef Management

To help preserve coral reefs, WorldFish Center expanded ReefBase. This global information system is the centerpiece in our strategy to improve coral reef management and so benefit the poor who depend on reefs for food and livelihoods. Since its launch in April 2002, the website has gained international recognition and respect. Dynamic and authoritative, it is now recognized as one of the foremost online resources of data and information on coral reef resources. Page impressions (the number of times a page is requested from a server) exceeded the 3.8 million mark in January 2003.

A state-of-the-art interactive mapping system became a strong and distinctive feature of the website during the year. This allows users to create maps of coral reef areas and overlay key management and threat information.

In addition, an extensive collection of information on coral bleaching events was developed in collaboration with the US National Oceanic and Atmospheric Administration. Monthly updated maps of thermal hotspots were also introduced giving early warning of bleaching, which happens when corals stressed by overheating expel the tiny organisms which color their tissues and provide them with essential nutrients. The bleached corals often die if conditions do not improve.

Strong links were forged with the Coral Reef Degradation in the Indian Ocean Project, Reef Check and the COREMAP Project in Indonesia as part of a scheme to widen data sharing with monitoring programs around the world.

Looking ahead, ReefBase is seeking to create a knowledgebase of 'lessons learned' and 'best practices for coral reef management' and to establish a regional coral reef information system in the Pacific based out of the Center's office in New Caledonia.

Stock Structure Studies: fundamental to management

A sound understanding of the population structure of species is crucial to effective management of coral reefs and inshore fisheries. With this in mind, the WorldFish Center has continued studies on the stock structure of key species at several sites in Asia, including Malaysia, the South China Sea and the Bohol (Mindanao) Sea. The study of the reefs in the Bohol Sea is nearing completion.

Such studies, using genetic and morphometric analysis as well as local knowledge, are important to determine if populations at separate locations are different stocks or independent breeding units. This knowledge is necessary to determine the appropriate spatial scale for management. The use of local knowledge to validate the genetic patterns is a novel approach being trialed by the Center.

Future initiatives include the linking of a network of molecular genetics laboratories in developing countries to foster studies on the population genetics of coastal fisheries, and assisting national fisheries agencies to understand the production cycle of key species better, gathering critical information on migration patterns, feeding grounds and spawning areas.

Rebuilding Sea Cucumber Populations

As part of its work on the rebuilding of depleted coral reef invertebrate stocks, WorldFish Center's investment in sea cucumber research has paid strong dividends. Thousands of juveniles or sandfish, from a commercially valuable species, were successfully hatched and reared in New Caledonia in 2003. This was 'a first' for the Pacific island nation.

Releasing large numbers of cultured sandfish into the wild and monitoring their survival until they reach a size at which they can reproduce naturally is the next and final phase of the program. A genetic study was carried out to ensure that the hatchery-produced juveniles would be released into populations of similar genetic make-up to that of their parents.





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Center scientists are also assessing the potential to grow sandfish with shrimp in earthen ponds in collaboration with the French fisheries institute, IFREMER. Initial results are promising. Sandfish can provide a by-crop for shrimp aquaculture and represent an environmentally friendly new approach because they eat the waste products from the shrimp.

The Center's work in the Pacific and Vietnam (where research concluded in 2003) has established it as the world's foremost authority on the hatchery production of tropical sea cucumbers.

Creating a New Artisanal Fishery

It was also a year of considerable achievement for Center scientists in the Solomon Islands. They succeeded in developing simple methods for culturing coral reef fish and invertebrates for sale by coastal communities. The new technology can easily be adopted by village communities and could form the foundation of a new artisanal fishery throughout the Asia-Pacific region, furnishing income particularly for women and youths in developing countries where income-producing opportunities are limited.

The methods involve capturing post-larval fish and invertebrates as they settle from the plankton and growing them in simple cages. Developing larvae spend their first few weeks drifting in the plankton until they are ready to settle down and adopt the more sedentary habits of their parents. By harvesting fish from the plankton prior to settlement, adequate numbers of fish can be taken for aquaculture without harming natural replenishment to the reefs.

The targeted fish, cleaner shrimp and lobster, are important in the international ornamental fish trade as well as for the live reef food fish market.

During the year, Center scientists succeeded in modifying capture methods so that they are cheaper, easier to use and cause less mortality. Fine-tuning of culture methods to improve survival and the health of fish was also undertaken. This was partly to meet eco-labeling standards for the live fish trade. A manual on the technology was developed for use by fisheries managers and local people.



FRESHWATER RESOURCES RESEARCH PROGRAM

The Freshwater Resources Research Program seeks to increase food security and improve the lives of fishers and farmers who depend on freshwater aquatic resources. To this end, it was actively engaged over the past year in boosting the productivity and sustainability of freshwater aquaculture in sub-Saharan Africa as well as in Egypt and Bangladesh.

Developing Better Integrated Agriculture-Aquaculture systems

With Integrated Agriculture-Aquaculture (IAA) systems becoming widespread in the developing world, WorldFish Center initiated and completed a study to find the best way to optimize nitrogen retention and so improve yield and sustainability in such systems. The availability of this nutrient is the most critical factor limiting farm productivity. It may be lost through water seepage and as a result of anaerobic conditions in pond sediments.



The study was conducted in Malawi, where limited resources and the low fertility of farms are serious problems. The research has led to a better understanding of the factors influencing nitrogen retention in ponds and the development of sounder management strategies. Center scientists found, for example, that applying pond sediments as fertilizers significantly increased maize yield only during the wet season. This implies that farmers need remove sediments from ponds for use as fertilizers only once a year, during the wet season maize crop, so saving labor and money. It was also shown that replacing inorganic fertilizers with pond sediments as a top dressing in maize fields was effective in boosting productivity. The study found that nitrogen leaching can be a serious problem during the wet season and that it can be reduced through better pond construction and proper irrigation.

Famine Mitigation in Southern Africa

As drought becomes more severe and frequent in southern Africa, the WorldFish Center is helping farmers use their limited resources more wisely through the adoption of IAA systems.

With IAA proving attractive to farmers, the Center created new research-cum-extension teams (RET) to accelerate the transfer of IAA technologies, including pond aquaculture. On-station and on-farm training were conducted in Malawi and Zambia and the groups worked with some 650 farmers in these countries during the year. These countries have a high potential for IAA. To further build capacity the Center trained staff from the countries' Departments of Fisheries, non-governmental organizations and community-based organizations as well as contact (or lead) farmers.

IAA farms are more sustainable and durable than traditional farms that rely on slash-and-burn cropping. They are also more productive and profitable. The presence of fishponds allows vegetables, maize and rice to be cultivated around them and livestock to be watered. Farmers use the water from the ponds directly or utilize the effect of seepage to provide moisture for their crops. IAA also allows farmers to cope better with drought by enabling them to grow vegetables in the residual moisture in pond bottoms and to use pond water for emergency irrigation of seedling nurseries. In years with normal rains, IAA farms can produce fish and vegetables of higher nutrient quality and which are more marketable.

Meanwhile, the RET approach has encouraged farmers to innovate and solve production bottlenecks on their own. This includes fingerling exchange among farmers as a way to reduce inbreeding and maintain high growth performance in cultured tilapia.

Improving Aquaculture in sub-Saharan Africa

Over the year, the Center was also involved in an FAO project to evaluate and improve aquaculture extension systems in sub-Saharan Africa. The study focused on Cameroon, Ivory Coast, Kenya, Madagascar and Zambia. Although parts of the region (mainly in Cameroon, Zambia and Madagascar) have enjoyed some successes, aquaculture in sub-Saharan Africa generally has not shown the hoped-for success, despite significant investments by international donors. Aquaculture can be economically viable in Africa. However development has been hampered by insufficient research, little extension work, lack of or high cost of feeds, and a shortage of fingerlings.

Among the key recommendations of the study are that research must be actively undertaken with both farmers and extension agents to ensure that research relevant to the users' needs is being conducted, and that information and technology is made readily available to farmers.

Many countries in the region now see aquaculture as an important sector because population growth and the decline in capture fisheries is resulting in demand rapidly outpacing supply - and they are laying out new development plans as a consequence.

Supporting Aquaculture in Cameroon

The year 2003 saw the WorldFish Center playing a key role in the creation of a blueprint for the development of a sustainable aquaculture sector in Cameroon also via an FAO project. Like other Africans, Cameroonians rely heavily on fish as a source of animal protein. Fish accounts for almost 50 per cent of the diet of both urban and rural households in the country, and is particularly important among the poor. Aquaculture in Cameroon is small at the moment, but it has strong potential. It can play an important role in meeting local demand and improving the country's balance of trade. Cameroon has to import much of the fish it needs because of limited local supply, losing scarce foreign exchange. Most natural fisheries in the country have reached or exceeded sustainable limits. Aquaculture can also significantly increase employment in both urban and rural areas, so alleviating poverty and reducing pressure on natural resources and the environment.

Center staff and other experts have recommended that the Cameroonian government set up trained and well-equipped mobile outreach teams to provide support to farmers in high priority zones. The teams will combine research and extension to effectively transfer technical knowledge and experience to farmers.

The Center also undertook a study to assess the potential for aquaculture around Yaoundé, the Cameroonian capital. The results are positive. Aquaculture on the periphery of the city can be productive and profitable. The study surveyed five farms and concluded that they could boost their production five fold to 60 tonnes a year if basic principles of fish culture were followed and if there was a better supply of fingerlings and technical assistance.

Meanwhile, to determine the extent to which declines in genetic quality may be affecting yields of farmed Nile tilapia in Cameroon, Center scientists compared the growth performance of domesticated and wild fingerlings. They found that the wild population consistently out-performed the domesticated population, which suffers from inbreeding and inadvertent selection. Curbing these problems will require changes in basic management methods.

Providing Scientific Leadership in Improving Fish Supplies

Aquaculture has been very successful in Egypt enabling the country to become one of the largest fish producers in North Africa and West Asia. Fish is a main source of animal protein in Egypt and supply needs to increase by 20 per cent by 2010 to meet demand from a growing population. The increase must come mainly from aquaculture as capture fisheries have reached full capacity due to overfishing. However, new challenges are emerging which have caused aquaculture production to stagnate. WorldFish Center held an international workshop in Cairo in December 2003 to address the relevant issues. The Expert Consultation Workshop on Fish Demand and Supply in Egypt was held under the auspices of the country's Minister of Agriculture. Its findings are important for guiding planning and investment decisions. Among the major factors limiting further aquaculture expansion are the rising cost of feeds (Egyptian fish farmers rely heavily on imported feed ingredients) and declining prices for the most common cultured fish, tilapia.

As a result of the workshop, the Center has identified new research priorities for improving fish supply. These include analyzing farm economics and testing new farm management techniques, developing marketing strategies for producers, exploring new aquaculture production systems (including new species), and assessing and monitoring consumer preferences.

Boosting Fish Production in Bangladesh

Fish is also the main source of animal protein in Bangladesh. The country, which suffers from declining capture fisheries, has high potential for aquaculture expansion. As part of its mandate to increase fish production and improve the lives of poor rural households, WorldFish Center trained over 250 extension workers from non-governmental partner organizations to disseminate low-input aquaculture technologies to some 30,000 farmers in Bangladesh during the year. The project is part of a five-year program ending in 2005.

This project also has an important research component aiming at identifying appropriate methodologies for mass dissemination of proven integrated agriculture-aquaculture technologies. Results so far clearly indicate that participatory approaches are crucial to sustain fish culture on the level of small scale households and that smallholders, as poor as they are, are willing to pay for quality extension services provided by non-governmental organizations.

Low-cost technologies for sustainable pond culture and rice-fish farming have been developed and disseminated to farmers. Lack of access to technologies is a major factor limiting farm productivity in the country.

Research was conducted collaboratively with the Bangladesh Fisheries Research Institute to refine and develop new technologies. Grants were also given to local universities and research institutions to conduct socio-economic studies as well as technological research.



ANNEXES

WORKSHOPS, EVENTS, SEMINARS, TRAINING AND MEETINGS

Policy Research and Impact Assessment Program (PRIAP)

- 1. Global Coastal Resources Co-management Project Steering Committee meeting; Phnom Penh, Cambodia, 6-9 February 2003.
- 2. Training Workshop on Aquaculture Technology and Fishing Practices in Asia; WorldFish Center, Penang, Malaysia, 17-27 March 2003.
- National Planning Workshop on Fisheries Research and Development & Expert Consultation on Ecological Risk Assessment of Genetically Improved Fish Breeds; Dhaka, Bangladesh, 2-10 April 2003.
- 4. Inception Workshop for Tonle Sap Environmental Management Project; Phnom Penh, Cambodia, 14-18 April 2003.
- 5. Inception Workshop for Valuation and Policy Project at Lower Mekong; Phnom Penh, Cambodia, 21-25 April 2003.
- 6. Planning Workshop for Aquatic Resources Valuation and Policies for Poverty Elimination in the Lower Mekong Basin; Phnom Penh, Cambodia, 6-7 May 2003.
- 7. Stakeholder Workshop for Aquatic Resources Valuation and Policies for Poverty Elimination in the Lower Mekong Basin; Phnom Penh, Cambodia, 5-6 June 2003.
- 8. Training workshop on Analysis and Projections of Fish Demand and Supply in Asia; WorldFish Center, Penang, Malaysia, 28 July-11 August 2003.
- 9. Internal Workshop on Site Selection and Questionnaire Development for Aquatic Resources Valuation and Policies for Poverty Elimination in the Lower Mekong Basin; Phnom Penh, Cambodia, 22 August 2003.
- 10. PRIAP Program Retreat; 27-28 August 2003.
- 11. Enumerator Training for Aquatic Resources Valuation and Policies for Poverty Elimination in the Lower Mekong Basin; Stung Treng, Cambodia, 15-16 September, Takeo, 30 September-1 October, and Siem Reap, 7-8 October 2003.
- 12. Co-management Data Analysis Workshop; Lusaka, Zambia, 21-26 September 2003.
- 13. Project Methodology and Framework Review for Aquatic Resources Valuation and Policies for Poverty Elimination in the Lower Mekong Basin; Phnom Penh, Cambodia, 11 September 2003.
- 14. Launch of Outlook For Fish to 2020 Meeting Global Demand; WorldFish Center, Penang, Malaysia, 3 October 2003.
- 15. Data Encoding Training for Aquatic Resources Valuation and Policies for Poverty Elimination in the Lower Mekong Basin; Phnom Penh, Cambodia, 27 October-7 November 2003.
- 16. Conservation and Sustainable Management of Sea Turtles in the Pacific Ocean; Italy, 17-22 November 2003.
- 17. Writing Workshop A Wetlands Approach; WorldFish Center, Penang, Malaysia, 4-6 November 2003.
- 18. ADB-IFReDI Mid-Term Review Workshop; Phnom Penh, Cambodia, 13-14 November 2003.
- 19. Regional Technical Workshop on Fish Sector Modeling; Bangkok, Thailand, 17-21 November 2003.
- 20. Regional Workshop on Fisheries Co-Management for the Coastal Resources Fisheries Co-Management Project; Cape Town, South Africa, 1-5 December 2003.

Biodiversity and Genetics Resources Research Program (BGRRP)

- 1. Challenge Program Comprehensive Assessment Workshop. River Flow-Fisheries Relationships; Phnom Penh, Cambodia, 15-17 February 2003.
- 2. Mekong Basin Kick-off Workshop; Phnom Penh, Cambodia, 25-27 March 2003.
- 3. Workshop to Identify Research Areas for Collaboration and Project Implementation; Los Baños, Laguna, Philippines, 28 May 2003.

- 4. Expert Consultation on Ecological and Genetic Risks Assessment of Genetically Improved Fish (with INGA Coordinator); Dhaka, Bangladesh, 6-7 August 2003.
- 5. Training in Biology Research Methods and Tools for Fish Biologists; Phnom Penh, Cambodia, August-October 2003.
- 6. Annual International Training Program in Aquaculture; The Egyptian International Center for Agriculture, 1 October-15 December 2003.
- 7. Advanced Course on Quantitative Genetics; WorldFish Center, Penang, Malaysia, 20-31 October 2003.
- 8. National Workshop on Developing an Information Framework for Building Fish Taxonomic Expertise; Iloilo, Philippines, 29-30 October 2003.
- 9. National Workshop on Applying FishBase in the Philippines; Los Baños, Laguna, Philippines, 10-11 November 2003.
- 10. Regional Workshop on Building Capacity for Developing National Aquatic Information Systems; Los Baños, Laguna, Philippines, 2-5 December 2003.

Coastal Marine Resources Research Program (CMRRP)

- 1. Undergraduate Training in Genetics; WorldFish Center, Penang, Malaysia, February-March 2003.
- 2. Culture of Sea Cucumbers; New Caledonia, February-September 2003.
- 3. National Conference on Management of Coastal Fisheries in Malaysia; Kuala Lumpur, Malaysia, 11-12 March 2003.
- 4. Undergraduate Training in Genetics; WorldFish Center, Penang, Malaysia, March-May 2003.
- 5. Development of Knowledgebases for Coral Reefs; WorldFish Center, Penang, Malaysia, 15-17 April 2003.
- 6. Workshop on Marine Protected Areas (MPAs) and Coral Reef Related Research on Fisheries Management and Biodiversity Conservation in the Bohol (Mindanao) Sea; Philippines, 28-30 May 2003.
- 7. Fisheries Resource Information System and Tools (FiRST) Technical Workshop; WorldFish Center, Penang, Malaysia, 12-13 August 2003.
- 8. International Workshop on Coral Reef Monitoring Data Coordination; WorldFish Center, Penang, Malaysia, 2-4 December 2003.
- 9. Grow-out of Post-larval Fish, Solomon Islands; Periodic throughout 2003.

Information and Communications Program (formerly Information, Communications and Dissemination Division)

1. On-the-job Library and Information System Training; WorldFish Center, Penang, Malaysia, 10-23 December 2003.

International Relations and Partnerships

- 1. Integrated Coastal Zone Management Training at the Kecamatan Level Kecamatan Tejakula Kabupaten Buleleng Bali (1st Pilot ICM); Denpasar, Indonesia, 18-21 December 2002.
- 2. Seminar on Outlook for Tilapia Farming Industry in Malaysia; Malacca, Malaysia, 25-26 March 2003.
- 3. National Planning Workshop on Fisheries Research and Development; Dhaka, Bangladesh, 2-5 April 2003.
- 4. Regional Milestone and Workshop South East Asia; Cebu, Philippines, 7-11 April 2003.
- 5. Northern Vietnam Integrated Coastal Management (ICM) Pilot Training Workshop; Hanoi, Vietnam, 9-16 May 2003.
- 6. Integrated Coastal Zone Management Training at the Kecamatan Level Kecamatan Penajam, Kabupaten Penajam Paser Utara (2nd Pilot ICM); Balikpapan, Indonesia, 26-30 May 2003.
- 7. Philippine Bureau of Fisheries and Aquatic Resources (BFAR) WorldFish Center Workshop; Los Banos, Philippines, 28 May 2003.
- 8. Central Vietnam Integrated Coastal Management (ICM) Pilot Training-Workshop; Nha Trang, Vietnam, 8-13 June 2003.
- 9. Southern Vietnam Integrated Coastal Management (ICM) Pilot Training-Workshop; Ho Chi Minh City, Vietnam, 16-22 June 2003.

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- 10. Public-Private Partnerships for Delivery of Tilapia Genetic Research Outputs to End-Users; Angeles City, Philippines, 25-27 June 2003.
- 11. Integrated Coastal Management Training for Local Executives and Policy Makers in Region 6; Visayan Seas on board MV/DA-BFAR Vessel, 7-10 July 2003.
- 12. Expert Consultation on Ecological Risk Assessment of Genetically Improved Fish; Dhaka, Bangladesh, 4-8 August 2003.
- 13. Regional Course on Integrated Coastal Management and Training of Trainers; Cebu, Philippines, 7 August-2 September 2003.
- 14. Integrated Coastal Zone Management Training at the Kecamatan Level Kecamatan Kasemen Kabupaten Serang (3rd Pilot ICM); Anyer Banten, West Java, Indonesia, 10-14 September 2003.
- 15. National Seagrass Networking Conference; Palawan, Philippines, 3-5 September 2003.
- 16. Training Course on Quantitative Genetics and its Application to Aquaculture; WorldFish Center, Penang, Malaysia, 20-31 October 2003.

Corporate Services Division (CSD)

- 1. 1st Board of Trustees Meeting, 3-7 March 2003.
- 2. 2nd Board of Trustees Meeting, 22-26 September 2003.

Deputy Director General-Research

- 1. Risk Communications Workshop, 18 June 2003.
- 2. In-house Scientific Workshop (Science Week), 25-29 August 2003.

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FINANCIAL SUMMARY

WorldFish Center seeks to ensure that its operating service strategy is built on a client-oriented culture dedicated to delivering carefully targeted services to meet the broad range of needs of its internal and external clients. WorldFish Center adopts a cost-conscious approach and ensures the delivery of high value services at costs comparable to, or less than the market. Senior management, the Board, the internal auditor, and the external auditor (Ernst & Young) provide the financial management and oversight of the Center.

The Center's total income in 2003 was US\$ 16.0 million, and the level of income in 2002 was US\$ 12.6 million. The income for 2003 was received as follows (in millions).

Total Income 2003 (in millions)

Total	US\$	16.0
Other Income	US\$	1.4
Project Funding	US\$	8.0
Core Funding	US\$	6.6

The Statement of Financial Position, the Statement of Activities and the Statement of Cash Flows summarize WorldFish Center's finances for 2003. These Financial Statements are presented. A complete, audited financial statement prepared by Ernst & Young is published separately and can be requested from the Associate Director General.

Funding by WorldFish Center Projects

(in US \$ million)		2003
Sustainable Use of Biodiversity and Genetic Resources		1.83
Improved Livelihoods through Appropriate Inland Aquaculture Technologies and Fisheries Management		4.44
Making the Most of the Coast		3.33
Assessing Technological, Institutional and Policy Options that Benefit the Poor People		4.13
Improved Partnerships and Capacity Building Among Developing Country Institutions and Agencies		1.23
Access to Information for Sustainable Development of Fisheries and Aquatic Resources		0.7
	Total	15.66
Summary by CGIAR Output		
Germplasm Improvement		0.78
Germplasm Collection		0.2
Sustainable Production		8.31
Policy		4.26
Enhancing NARS		2.11
	Total	15.66

Statement of Financial Position

	DECEMBER 31		
	2003	2002	
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	8,510	9,178	
Accounts receivable			
Donors	4,238	3,700	
Employees	118	114	
Others	1,374	1,275	
Inventories	-	2	
Other current assets	3,591	2,933	
TOTAL CURRENT ASSETS	17,831	17,202	
PROPERTY AND EQUIPMENT, net	394	356	
OTHER ASSETS	79	79	
TOTAL ASSETS	18,304	17,637	
Accounts payable			
Depart	4 128	2 500	
Employees	4,120	5,590 70	
	1 / 13	806	
Funds in trust	360	858	
	2 388	2 715	
	2,300		
TOTAL CURRENT LIABILITIES	8,377	8,138	
LONG-TERM LIABILITIES			
Accounts payable - Employees	359	501	
TOTAL LIABILITIES	8,736	8,639	
UNRESTRICTED NET ASSETS			
Appropriated	2,670	1,994	
Unappropriated	6,898	7,004	
TOTAL NET ASSETS	9,568	8,998	
TOTAL LIABILITIES AND NET ASSETS	18,304	17,637	

Statement of Activities (US Dollar '000)

	FOR THE YEARS ENDED DECEMBER 31			
			To	otal
	Core Fund	Project Fund	2003	2002
REVENUES, GAINS AND OTHER SUPPORT				
Grants	6,625	8,007	14,632	12,492
Other revenues	1,365	-	1,365	110
Total revenues, gains and other support	7,990	8,007	15,997	12,602
EXPENSES AND LOSSES				
Program related expenses	4,495	8,007	12,502	10,646
Management and general expenses	3,010	-	3,010	2,263
General operations	921	-	921	123
Total expenses	8,426	8,007	16,433	13,032
Recovery of indirect costs	(774)	-	(774)	(748)
Total expenses and losses	7,652	8,007	15,659	12,284
CHANGE IN NET ASSETS	338	-	338	318
NET ASSETS				
Beginning of the year	8,998	-	8,998	7,988
Appropriated for acquisition of equipment	232	-	232	692
End of the year	9,568	-	9,568	8,998
MEMO ITEM				
Operating expenses - By natural classification				
Personnel costs	3,565	2,296	5,861	5,253
Supplies and services	3,224	5,055	8,279	5,880
Travel costs	676	656	1,332	1,009
Depreciation	187	-	187	142
	7,652	8,007	15,659	12,284

Statement of Cash Flows

(US Dollar '000)

	For the Ye Decerr	ars Ended Iber 31
	2003	2002
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets for the year	570	1,010
Adjustments to reconcile change in net assets for the year to net cash (used in) / provided by operating activities:		
Depreciation	187	142
Provision for doubtful debts	870	-
Gain on disposal of property and equipment	(4)	(2)
Property and equipment written off	-	2
Changes in:		
Accounts receivable	(1,511)	(837)
Supplies inventory	2	2
Other current assets	(658)	(14)
Accounts payable	1,055	1,048
Funds in trust	(489)	123
Accruals and provisions	(469)	104
Net cash (used in) / provided by operating activities	(447)	1,578
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of property and equipment	(232)	(163)
Sales proceeds from disposal of property and equipment	11	2
Net cash used in investing activities	(221)	(161)
NET (DECREASE) / INCREASE IN CASH AND CASH EQUIVALENTS	(668)	1,417
CASH AND CASH EQUIVALENTS		
Beginning of the year	9,178	7,761
End of the year	8,510	9,178

Funding by Year 1993 - 2003

(' In US 000)	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
Funding By Year	6.84	6.80	7.92	9.94	9.39	14.86	11.87	12.87	12.56	12.60	16.00
Consists of	(restated)					(restated)					
Grant	6,840.00	6,595.00	7,776.00	9,574.00	9,047.00	14,543.00	11,606.00	12,379.00	12,125.00	12,492.00	14,632.00
Other income		205.00	141.00	361.00	343.00	312.00	259.00	495.00	431.00	110.00	1,365.00
	6,840.00	6,800.00	7,917.00	9,935.00	9,390.00	14,855.00	11,865.00	12,874.00	12,556.00	12,602.00	15,997.00
. .											
Garant											
Unrestricted	2,758.00	3,285.00	4,293.00	5,793.00	5,630.00	6,772.00	6,139.00	7,014.00	6,346.00	6,046.00	6,625.00
Restricted	4,082.00	3,310.00	3,483.00	3,781.00	3,417.00	7,771.00	5,467.00	5,365.00	5,779.00	6,446.00	8,007.00
	6,840.00	6,595.00	7,776.00	9,574.00	9,047.00	14,543.00	11,606.00	12,379.00	12,125.00	12,492.00	14,632.00



Funding by CGIAR Members (2003)

	US\$ millions
Unrestricted Support	
Europe	
Belgium	0.1
Denmark	0.4
European Union	1.0
Germany	0.3
Netherlands	1.0
Norway	0.5
Sweden	0.3
North America	
Canada	0.5
United States	0.7
Pacific Rim	
Australia	0.2
Japan	0.2
Developing Countries	
Eqypt, Arab Republic	0.3
International and Regional Organizations	
World Bank	1.0
Others Multi-donor	0.1
Subtotal	6.6
Restricted Support	
Europo	
European Commission	0.0
Europe European Commission Germany	0.0
European Commission Germany Norway	0.0 0.1 0.2
Europe European Commission Germany Norway Sweden	0.0 0.1 0.2 0.3
European Commission Germany Norway Sweden United Kinadom	0.0 0.1 0.2 0.3 1.9
Europe European Commission Germany Norway Sweden United Kingdom	0.0 0.1 0.2 0.3 1.9
Europe European Commission Germany Norway Sweden United Kingdom North America United States	0.0 0.1 0.2 0.3 1.9
Europe European Commission Germany Norway Sweden United Kingdom North America United States	0.0 0.1 0.2 0.3 1.9 1.6
Europe European Commission Germany Norway Sweden United Kingdom North America United States Pacific Rim Austrolia	0.0 0.1 0.2 0.3 1.9 1.6
European Commission Germany Norway Sweden United Kingdom North America United States Pacific Rim Australia	0.0 0.1 0.2 0.3 1.9 1.6 0.2 0.1

US\$ millions
0.8
0.0
0.1
0.3
0.2
0.6
0.4
0.3
7.2
13.8

Funding by Non-members (2003)

	US\$ millions
MacArthur Foundation	0.3
Oxfam	0.0
Others, multi-donor	0.5
Funding by non-members - sub total	0.8
Funding by non-members - sub total Subtotal funding by CGIAR members	0.8 13.8

INSTITUTIONAL PARTNERS 2003

Country	Name of Institution
Australia	Advisory Panel from Advanced Scientific Insitutions in Australia
Australia	Australian Institute of Marine Science
Australia	Deakin University
Australia	Global Coral Reef Monitoring Network
Australia	Great Barrier Reef Marine Park Authority
Australia	Griffith University Gold Coast
Australia	Queensland University of Technology
Australia	The Australian Centre for International Agricultural Research
Australia	University of Sydney
Bangladesh	Alternative Development Initiative
Bangladesh	Association for Community Development
Bangladesh	Banchte Shekha
Bangladesh	Bangladesh Agriculture University
Bangladesh	Bangladesh Center for Advanced Studies
Bangladesh	Bangladesh Environmental Lawyer's Association
Bangladesh	Bangladesh Fisheries Research Institute
Bangladesh	Bangladesh Rural Advancement Committee
Bangladesh	Barandra Advancement Integrated Committee (BAIC)
Bangladesh	Bikalpa Unnayan Karmasuchi
Bangladesh	CARITAS
Bangladesh	Center for Alleviation of Rural Poverty
Bangladesh	Center for Integrated Rural Progress
Bangladesh	Center for Natural Resources Studies
Bangladesh	Center for Rural & Environment Development
Bangladesh	Coastal Association for Social Transformation Trust
Bangladesh	Department of Fisheries Bangladesh
Bangladesh	Dulai Jana Kallyan Sangstha
Bangladesh	Dustha Mohila Gonoshiksha @ Hasta Shilpo Proshikshan Kendra
Bangladesh	Efforts for Rural Advancement
Bangladesh	Fem Com
Bangladesh	Foundation for Human Development
Bangladesh	Jagorani Chakra
Bangladesh	Landless Distressed Rehabilitation Organization
Bangladesh	Organization for Rural Development
Bangladesh	PADAKHEP Manabik Unnayan Kendra
Bangladesh	PAGE Development Center
Bangladesh	Programme on Agriculture, Nutrition and Environmental Conservation
Bangladesh	Projukti Peeth
Bangladesh	PROSHIKA
Bangladesh	Rural Reconstruction Center
Bangladesh	Samaj Progoti Parishad
Bangladesh	Shahjalal University of Science and Technology

Country	Name of Institution
 Bangladesh	Social Advancement Through Unity
Bangladesh	Social Association for Rural Advancement
Bangladesh	Sunamgani Jonokallan Sangsta
Bangladesh	Thengamara Mohila Sahui Sangha
Bangladosh	
Bangladosh	Voluntary Parihar Kalvan Accoriation
Balajum	Musaa Raval da l'Afrique Contrala
Polizo	Caribboan Community, Eicheries Perceurses Assessment and Management
Delize	Program
 Benin	Intergrated Development of Artisanal Fisheries in West Africa
Cambodia	Asian Institute of Technology Aquaculture Outreach
Cambodia	Cambodia National Mekong Committee
Cambodia	Department of Agronomy and Agricultural Land Improvement
Cambodia	Department of Fisheries, Cambodia
Cambodia	International Union for Conservation of Nature (Cambodia)
Cambodia	Mekong River Commission (Secretariat)
Cambodia	Ministry of Environment, Cambodia
Cambodia	Ministry of Tourism
Cambodia	Wetlands International
Cameroon	Institute of Research for Agricultural Development
Cameroon	International Institute of Tropical Agriculture
Cameroon	Ministere de l'Elevage, des Peches et des Industries Animales de Cameroun
Canada	University of British Columbia
China	Center for Chinese Agricultural Policy
China	Freshwater Fisheries Research Center
China	Shanghai Fisheries University
Cote d' Ivoire	Centre National de Recherche Agronomique
 Denmark	"Institute of Fisheries Management and Coastal Community
Denmark	North Sea Center
 Ecuador	Fundacion Natura
Equation	
Egypt	Central Laboratory for Aquaculture Research
El Salvador	Central Laboratory for Aquaculture Research
Federated State of Micronesia	Department of Agriculture and Land
Fiji	Ministry of Agriculture, Fisheries and Forests, Fiji
 France	Museum National d'Histoire Naturelle Etablissement
Gabon	World Wildlife Fund (Gabon Country Office)
Germany Zusammenarbeit)	Gesellschaft fuer Technische Zusammenarbeit (Deutsche Gesellschaft fur Technische
Germany	Hohenhelm University

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Country	Name of Institution
Germany	Institut fur Meereskunde, Kiel
Germany	Universitat Gesamthochschule Kassel
Ghana	Marine Fisheries Research Division, University of Ghana
Ghana	Water Research Institute
Honduras	Committee for the Defense and Development of the Flora and Fauna in the Gulf of Fonseca
Hong Kong	University of Hong Kong
Hong Kong	World Wide Fund for Nature
Hungary	Fish Culture Research Institute
India	Central Inland Capture Fisheries Research Institute
India	Central Institute of Freshwater Aquaculture
India	Central Marine Fisheries Research Institute
India	Indian Agricultural Research Institute
India	National Bureau of Fish Genetic Resources
India	National Center for Agricultural Economics and Policy Research
India	Tata Energy Research Institute
India	University of Agricultural Science
Indonesia	Bahtera Nusantara
Indonesia	Bogor Agricultural University
Indonesia	Diponegoro University
Indonesia	Directorate General for Capture Fisheries
Indonesia	Directorate General of Aquaculture
Indonesia	Directorate General of Capture Fisheries
Indonesia	Directorate of Coastal Affairs
Indonesia	Hasanuddin University
Indonesia	Indonesia Coastal & Marine Foundation (Indonesia Coastal Marine Foundation)
Indonesia	Indonesian Biodiversity Foundation
Indonesia	Indonesian Fisheries Socioeconomic Research Network
Indonesia	Indonesian Institute of Science
Indonesia	Institut Pertanian Bogor
Indonesia	Jaringan Kerja untuk Pesisir dan Laut (Indonesian NGO Network for Marine and Coastal Resources)
Indonesia	PUTER Indonesia
Indonesia	Research Center for Marine and Fisheries Product Processing and Socioeconomic
Indonesia	Research Institute for Freshwater Fisheries
Indonesia	Research Institute for Marine Fisheries
Indonesia	Telapak Indonesia
Indonesia	The Indonesian Coral Reef Foundation (Yayasan Terumbu Karang Indonesia-TERANGI)
Indonesia	The Nature Conservancy (Indonesia)
Indonesia	Universitas Pattimura Ambon
Indonesia	University of Indonesia
Indonesia	WWF Wallacea Bioregion Program
Indonesia	Yayasan Hualopu
Israel	Agricultural Research Organization
Italy	Food and Agriculture Organization of the United Nations

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(Country	Name of Institution
	Japan	National Research Institute of Aquaculture
	Lao, PDR	Lao Mekong National Committee (Secretariat) / Mekong River Commission
I	Lao, PDR	Living Aquatic Resources Research Center
I	Lao, PDR	Regional Development Coordination, Department of Fisheries and Livestock, Lao
	Lao, PDR	Science, Technology and Environment Agency - Prime Minister's Office
l	Madagascar	Madagascar University Museum
I	Madagascar	Universite d' Antananarivo
I	Malawi	ActionAid Africa
I	Malawi	Cancellor College
I	Malawi	Department of Fisheries, Malawi
I	Malawi	International Fund for Agricultural Development (IFAD)
I	Malawi	Ministry of Natural Resources and Environmental Affairs
I	Malawi	National Aquaculture Center, Malawi
I	Malawi	University of Malawi
I	Malaysia	Borneo Marine Research Institute,
I	Malaysia	Department of Fisheries, Malaysia
I	Malaysia	Fisheries Research Institute, Malaysia
I	Malaysia	Intergovernmental Organization for Marketing Information & Technical Advisory Services for Products
I	Malaysia	Lembaga Kemajuan Ikan Malaysia
I	Malaysia	Ministry of Agriculture, Malaysia
I	Malaysia	University Malaya
I	Malaysia	University Putra Malaysia
I	Malaysia	University Sains Malaysia
I	Mozambique	Institute for Development of Small-Scale Fisheries/ Instituto de Desevolvimento da Pesca de Pequeña
I	Netherlands	Wageningen Agricultural University
I	New Caledonia	Delegation pour le Pacifique
I	New Caledonia	Island Province (Loyalty Islands)
I	New Caledonia	Northern Province / Province Nord
I	New Caledonia	Secretariat of the Pacific Community
I	New Caledonia	Southern Province
I	Norway	Christian Michelsen Institute
I	Norway	Institute of Aquaculture Research, Ltd.
I	Philippines	Bureau of Fisheries and Aquatic Resources
I	Philippines	College of Economics and Management, University of the Philippines Los Banos
I	Philippines	College of Public Administration, University of the Philippines
I	Philippines	Department of Environment and Natural Resources
I	Philippines	Freshwater Aquaculture Center, Central Luzon State University
I	Philippines	GIFT Foundation International Inc.
I	Philippines	Haribon Foundation for the Conservation of Natural Resources
I	Philippines	International Rice Research Institute

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Country	Name of Institution
Philippines	Palawan Council for Sustainable Development
Philippines	SEAMEO Regional Center for Graduate Study and Research in Agriculture
Philippines	Silliman University Angelo King Center for Research and Environmental Management
Philippines	Southeast Asian Fisheries Development Center - Aquaculture Department
Philippines	State Polytechnic College of Palawan-Aquatic Science Technology Institute
Philippines	Tambuyog Development Center
Philippines	University of the Philippines in the Visayas
South Africa	School of Government, University of Western Cape
South Africa	Sea Fisheries Research Institute
South Africa	University of Cape Town
Sri Lanka	Department of Fisheries and Aquatic Resources
Sri Lanka	National Aquaculture Development Authority
Sri Lanka	National Aquatic Resources Research and Development Agency
Sweden	Coral Reef Degradation in the Indian Ocean
Sweden	International Coral-Reef Initiative
Sweden	Swedish Museum of Natural History
Sweden	University of Gothenburg
Switzerland	International Union for the Conservation of Nature
Taiwan	Institute of Zoology, Academia Sinica
Thailand	Andaman Sea Fisheries Development Center
Thailand	Aquatic Resources Research Institute
Thailand	Asian Institute of Technology (Thailand)
Thailand	Coastal Resources Institute
Thailand	Department of Fisheries, Thailand
Thailand	Department of Land Development
Thailand	Institute of Social Economic Policy
Thailand	International Union for Conservation of Nature (Bangkok)
Thailand	Kasetsart University
Thailand	National Aquaculture Genetics Research Institute
Thailand	Office of Environmental Policy and Planning
Thailand	Prince of Songkhla University
Thailand	Southern Marine Fisheries Development Center
Thailand	Udon Thani Fisheries Development Center
Thailand	UNEP Regional Seas Program
Thailand	UNEP / East Asia Program
United Kingdom	Center for Land Use and Water Resources Research, University of Newcastle Upon Tyne
United Kingdom	Durham University
United Kingdom	Fish Gen Limited
United Kingdom	Imperial College
United Kingdom	Marine Resources Assessment Group Ltd.
United Kingdom	University of East Anglia
United Kingdom	University of Stirling

Country	Name of Institution
United Kingdom	University of Wales, Swansea
United Kingdom	University of York
United Kingdom	World Conservation Monitoring Center
United States of America	Auburn University
United States of America	Coral Reef Alliance
United States of America	Duke University
United States of America	International Center for Research on Women
United States of America	International Food Policy Research Institute
United States of America	NASA-Johnson Space Center
United States of America	National Center for Atmospheric Research
United States of America	Princeton University
United States of America	Reef Check International
United States of America	Stanford University
United States of America	The Nature Conservancy (Latin America & Carribean Division)
United States of America	United State Agency for International Development
United States of America	United State Department of Agriculture
United States of America	University of Connecticut
United States of America	University of Rhode Island
United States of America	World Resources Institute
United States of America	World Wildlife Fund International

Vietnam	An Giang University
Vietnam	Can Tho University
Vietnam	Center for Environmental Research and Education
Vietnam	Committee of the Government on Frontier Issues / National Steering Committee for Biendong Sea and Islands
Vietnam	Department of Fisheries of Khan Hao
Vietnam	Department of Science Technology and Environment of Danang
Vietnam	Fisheries Resources and Environment Conservation Department, Ministry of Fisheries (Vietnam)
Vietnam	Ha Noi Institute of Oceanography
Vietnam	Hai Phong Institute of Oceanology
Vietnam	Hanoi University of Science
Vietnam	Institute of Fisheries Economics and Planning
Vietnam	Institute of Oceanography, Department of Marine Living Resources

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Name of Institution
International Marinelife Alliance
Ministry of Fisheries, Vietnam
Ministry of Forestry, Vietnam
Ministry of Planning and Investment
Ministry of Science and Technology and Environment
National Center for Social Science & Humanities
National University of Hanoi
People's Organization of An Giang Province
Research Institute for Aquaculture No 1
Research Institute for Aquaculture No 2
Research Institute for Aquaculture No 3
Research Institute for Marine Products
"Sub-Institute for Water Resources Planning (of Southern Vietnam)"
Sub-National Institute of Agriculture Planning and Projection
University of Agriculture and Forestry, HCMC
Vietnam Agricultural Science Institute
Vietnam National Mekong Committee
World Conservation Union (Vietnam)
Department of Fisheries, Zambia
Ministry of Agriculture, Food and Fisheries, Zambia
Aquaculture for Local Community Development Programme
Center for Applied Social Sciences, University of Zimbabwe
Lake Kariba Fisheries Research Institute

BOARD OF TRUSTEES

Prof. Robert Edward Kearney (Board Chair)

Professor of Fisheries, University of Canberra, Australia

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Deputy Director General (Fisheries), Indian Council of Agricultural Research, New Delhi, India

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Renewable Resources Assessment Group, Imperial College, London, United Kingdom

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Department of Marine Ecology, University of Arhus, Denmark

Dato' Hashim Ahmad

Director General, Department of Fisheries Malaysia, Ministry of Agriculture, Malaysia

Dr. Serge Garcia

Director, Fisheries Department, Fishery Resources and Environment, FAO, Rome, Italy

Ms. Joan Joshi Independent consultant, Potomac, United States of America

Dr. Asger Kej Managing Director, DHI Water & Environment, Denmark

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Director General, ICLARM - The WorldFish Center, Penang, Malaysia

Dr. Stella Williams

Department of Agriculture Economics, Obafemi Awolowo University, Nigeria

Dr. Lin Xiu Zhang

Center for Chinese Agricultural Policy, Chinese Academy of Sciences, Beijing, China

STAFF INFORMATION

NAME	POSITION	
EXECUTIVE OFFICE		
OFFICE OF THE DIRECTOR GENERAL (ODG)		
Meryl J. Williams	Director General	
Poh Sze Choo	Science & Policy Specialist	
Maizurah Bt Abdullah	Office Manager	
Cheng Cheok Julie Lim	Senior Secretary	
RESOURCE MOBILISATION OFFICE (RMO)		
Helen Leitch	Head - RMO	
Ceres Eyette Pasamba	Manager - PDCU	
Woon Har Michelle Loh	PDCU Assistant	
OFFICE OF ASSISTANT DIRECTOR GENERAL - INTERNATIONAL RELATIONS AND PARTNERSHIPS		
Modadugu Gupta	Assistant DG - IRP	
Belen Acosta	Assistant Scientist	
Norhalida Bt Hashim	Program Assistant	
OFFICE OF DEPUTY DIRECTOR GENERAL - RESEARCH (ODDG-R)		
Paul S. Teng	DDG - Research	
Meenalosany a/p M. Arivananthan	Program Associate - DDG Research	
PROGRAMS		

BIODIVERSITY AND GENETIC RESOURCES RESEARCH (BGRRP)

Alphis G. Ponniah	Program Leader
Eric Baran	Research Scientist
Raul Ponzoni	Geneticist / Project Leader
Norhidayat Bin Kamaruzzaman	Research Assistant
Saadiah Shirley Tan	Research Assistant
Khairul Rizal Abu Bakar	Research Assistant
Norainy Mohd. Husin	Research Assistant

COASTAL AND MARINE RESOURCES RESEARCH (CMRRP)

Johann Bell
James K. Oliver
C. Ilona Stobutzki
Marco Noordeloos
Carmen Ablan-Lagman
Len Garces
Nasir Bin Nayan
Kar Keat Calvin Foo
P. Shamala Shubashini a/p Palaniappan
Fadhilatul Shahriyah Bt Mohd. Shukri
Yusri Bin Yusuf
Shan Sandra Leng

Program Leader Research Scientist Fisheries Resources Scientist ReefBase Manager Assistant Scientist Assistant Scientist Research Associate Web Programmer Research Assistant Research Aide Research Assistant Program Associate (CMRRP & BGRRP)

Moi Khim Tan Guat Khim Chew Syahzan Amir Bin Endut Nurulhuda Bt Ahmad Fatan

FRESHWATER RESOURCES RESEARCH (FRR)

Mark Prein Ferdinand J. Paraguas

POLICY RESEARCH AND IMPACT ASSESMENT (PRIAP)

Mahfuzuddin Ahmed Viswanathan Kuperan Blake Ratner Madan Mohan Dey Mohammed A. Rab Roehlano M. Briones Vasheela Balakrishnan Roslina Kamaruddin Li Ping Ng Noraini Bt Yaacob Bee Hong Yeo Jayamalar Francis Oai Li Chen Meen Chee Hong

POSITION

Database / Web Administrator Program Assistant (CMRRP & BGRRP) Database Programmer / Administrator Research Assistant

Program Leader Assistant Scientist

Program Leader Research Scientist Scientist / Project Leader Senior Research Scientist Project Scientist (Economist) Post-Doctoral Fellowship (Economics) Research Assistant Research Assistant Program Associate (PRIAP & FRRP) Research Assistant (PRIAP & FRRP) Research Associate Project Management Assistant Research Assistant Research Assistant

INFORMATION, COMMUNICATION AND DISSEMINATION (ICDD)

Joanna Kane-Potaka Kamsiah Mohd. Ali Sabrina Ooi Thiam Yoong Loh Catherine Lee Mei Tan Bee Leng Chew Poon Wei Ang Garrick Huck Jin Tan Junainah Bt Abu Seman Eng Hoo Ch'ng Salina Bt Mustaffa

Head - ICDD Information & Services Manager Public Awareness Associate E-Communication Coordinator Graphic Designer Information & Communication Assistant E-Communication Assistant Graphic Designer Librarian Web Programmer Information & Communication Assistant

CORPORATE SERVICES DIVISION (CSD)

OFFICE OF ADG

Edward N.Sayegh Douglas E. Dunstan Poh Liew Emily Khor Sau Yeng Siew Associate Director General / CSD Associate Director General / CSD Corporate Services Associate Costing Specialist _

NAME	POSITION
HUMAN RESOURCES UNIT (HR)	
Khar Hoay Tan	Senior HR Manager
Lay Keem Khoo	HR Associate
FINANCE MANAGEMENT UNIT (FMU)	
Chew Ngoh Marie Chan	Finance Manager
Poh Bee Joyce Yeoh	Accountant
York Soo Lee	Accountant
Hun Pin Chee	Accountant
Su Ching Tan	Assistant Manager - FMU
INFORMATION TECHNOLOGY UNIT	
Hung Yee June Ng	IT Manager
Hoong Fei Lee	Network Engineer
Ming Sung Vincent Cheang	Technical Assistant - IT
Hsien Huei Celeste Ong	Web Developer
ADMIN. / OPERATIONS UNIT	
Siew Hua Koh	Admin. Associate
Ahmad Kamal B. Anuar	Admin. Assistant
Norhaslinda Bt Hashim	Secretary/Receptionist
Soo Thai Koid	Facilities Coordinator
Ee Lin Tan	Admin. Associate: Procurement and Svrs.
PLANNING AND BUDGET UNIT	
Kar Ling Khoo	Budget Manager
Mohamad Haris Bin Kader Sultan	Program & Budget Associate
Pei Yen Lim	Program & Budget Assistant
FINANCIAL AND ADMINISTRATIVE SYSTEMS UNIT	
Rainelda Ampil	Manager

Wei Hoong Lasker Saw Saw Ai Elise Tan

OVERSEAS OFFICES AND RESEARCH SITES

Bangladesh Research Site

Johannes Janssen Paul Thompson Mohd. Ferdous Alam Naseem Ahmed Aleem Mohd. Reazul Karim Israt Zahura Kh. M. Shameem Kamal Manuara Azim Mohd. Jahirul Hoque Senior Aquaculture Scientist Social Scientist & OIC Research Coordinator Field Coordinator Research Associate Research Associate Research Assistant Research Assistant Research Assistant

Analyst Programmer

Web Developer

Mohammed Mokhlesur Rahman Mohd. Abul Kashem Mir Mostague Ahamed Mohd. Abdur Razzague Mohd. Nazim Uddin Syed Arifuzzaman Chaman Ara Begum Mohd. Khabirul Hasan Mohd. Asadul Hoque Mohd. Shakil Ahmed Khan Saiful Islam Mohd. Ferdous Ali Mohd. Shamim Parvez Mohd. Zamal Uddin Bibhu Bhusan Mazumder **Bijoy Bhusan Debnath** Khan Golam Rasul Mohd. Billal Hosain Maksuda Khanam Mohd. Abdur Razzak Mohd. Dulal Mohd. Nazrul Islam Tapan Chandra Sarker Mohd. Muzaffar Ahmed Mohd. Golam Mostafa Gazi Mohd. Nurul Islam A.K.M. Firoz Khan Abdullah-Al-Mamun Golam Faruque Khandker Hasib Mahbub Mohd. Delwar Hossain Leena Razzague Arif Hossain Habib Ahmed Mohd. Khalilur Rahman Mohd. Mizanur Rahman Mohd. Abubaker Siddigue Mahadi Hasan Mohd. Rayhan Uddin Sabinoy Chakma Mohd. Reazwanul Hague Kazi Mazbauddin Ahmed Mohd. Akram Hossain Mohd. Nurunnabi Mohd. Abu Taleb Mollah

POSITION

Research Assistant Administrative Officer Accounts Officer Administrative Assistant Administrative Assistant Driver Driver Driver Messenger NGO Coordinator **Fisheries Coordinator Research Associate Research Associate Research Associate Research Associate Computer Programmer** Secretary Accounts Officer Research Assistant Research Assistant Research Assistant Research Assistant Research Assistant Research Assistant Administrative Assistant Administrative Assistant Administrative Assistant Field Investigator Field Investigator Field Investigator Field Investigator

Mohd. Kamrul Islam Mohd. Mirjahan Ali Mohd. Anwar Hossain Mohd. Mohiuddin Mohd. Abdul Karim Khandker Murshed-e-Jahan Fahmida Ahmed Mohd. Abdul Wahab Mohd. Mahade Hasan Babul

Cambodia Office

Renato Agbayani Danilo Israel Sokhan Choup Ou Sary In Monirith

Cameroon Research Site

Randal Brummett

Malawi Research Site

Daniel Matthews Jamu Henry Geoffrey Hunga Patience Tinenenji Kananji Asafu D.G. Chijere Foster Makuwa Silence Nsonthi Yusuf Fulaye Issa Jafali George Mwalabu Frackson Lifa Lackson Maluwa Bosco Kalipalire Bester Chimbalanga Lackson Pondiya Bwana Chipire

New Caledonia (SPC)

Warwick Nash Steven Purcell Blockman Bernard Natacha Agudo Johann Le Dreau Nicolas Bolo Geneviève Mirc

POSITION

Field Investigator Field investigator Driver Messenger Research Associate Receptionist Messenger Messenger

Institutional Dev. Specialist cum Team Leader Project Scientist LAN Operator / Computer Specialist Accountant / Admin. Asst Research Associate

Senior Aquaculture Scientist

Project Team Leader Aquaculture Technician Project Assistant Technical Assistant Foreman Technical Assistant Office Assistant Field Assistant Field Assistant Field Assistant Field Assistant Field Assistant Vatchman Watchman

Senior Scientist / OIC Ecologist Project Research Assistant Aquaculture Research Assistant Aquaculture Hand Aquaculture student (CREUFOP) Office Assistant (half-time)

Philippines Research Site

Boris Fabres Sheila Vergara Rachel Atanacio Estelita Emily Capuli Christine Marie Casal Rodolfo Reyes Jr Jen Sherry Wee Ma. Josephine Ruis Crispina Binohlan Susan Luna Grace Pablico Lemuel Casten Joann Glorioso Arlene Sampang Audrey Marie Serrano Milagros Irene Robel Kathleen Patricia Reyes

Solomon Island Research Site

Cletus Oengpepa Kathy Launa Aniel Giza Christian Ramofafia Mason Tauku Charles Toihere Francis Kera Regon Waren Ambo Tewaki Moses Rafeasi Clayton Haro Alisea Theophilus Emusasa Masakolo Peter Memo Harry Tudu

REGIONAL RESEARCH CENTER FOR AFRICA & WEST ASIA

Patrick Dugan George John Veliyil Vasu Sugunan Christophe Bene Simon Heck Abdel Rahaman El-Gamal Mahmoud Ali Rezk Ebtehag Abdel-Razek Kamel

POSITION

Project Leader Senior Research Associate Senior Artist Research Associate Research Associate Research Associate Research Programmer (Web Developer) Senior Research Programmer Senior Research Assistant Senior Research Assistant Senior Research Assistant Artist / Research Assistant Research Assistant (Researcher) **Research Assistant** Senior Research Assistant Program / Budget Assistant Assistant Scientist

Assistant Manager Finance and Admin. Officer Assistant Admin. Officer Scientific Assistant Foreman Senior Technical Aide Senior Technical Aide Senior Technical Aide Technical Aide Technical Aide Technical Aide Mechanic and Maintenance Artisan Groundsman

Deputy Director General - AWA Senior Aquaculture Scientist Senior Scientist / Coordinator Research Scientist Research Scientist - Socio-economics Senior Aquaculture Scientist Researcher / Genetics Researcher / Genetics

Ahmed Said Deyab Mohamed Yehia Abou Zaid Tharwat Ismael Dawood Gamal Othman El-Naggar Fawzi Mohamed Hassan Mohamed Ali Attiatullah Ahmed Essam Abdel Salam Mourad Tawfik George Yanni Antoun Ahmed Hassan Dabour Tahany Hosny Abdou Hasoub Heba Sayed Khattab Samia Mahmoud Mohd. Gommaa Ayman Ibrahim Dousoki Samir Ali Zein El-Abdeen Mahfouz Mohamed Alzainy Mohamed Al Hussainy Abdel Ghany Abdel Nabi Abbas Sayed Abdel Rahman Abeer Ahmed Harb Heba Fouad Mohd. Ahmed Ayoub Fatehy M.Waheed Salem Mohamed Alsayed Teialab Mohamed Mahmoud Hassan Ahmed Abdou Ahmed Ahmed Mohamed Ali Attiah Ibrahim Gomaa Mahmoud Hassan El-Naggar Karam Ahmed Khalil Nasser Mohamed Darwish Mohammed Abdel Hadi El-Ngaar Abdel Hakeem Attia Mahmoud Waheed Abdel Rahman Ibrahim Ahmed Mahmoud Mamdouh Khalil Ibrahim Mohamed Mahdi Khateeb Mohamed Alsaid Abdel-Hamid Abdel Nasser Mohamed Haggag Hassan Haggag Abdel-Megeed Hussein Attiah Ali Rizk Attia Abdullah Mohamed Abdel-Aal Mamdouh Mohamed Deibis Gameel Abdullah Khalil Fathey Ahmed Abdullah

POSITION

Fish Health Research **Research Technician** Lab. Technician Research Coordinator Pond Worker Senior Accountant Accountant / Cashier Administration & Finance Manager Public Relation & Custom Personnel Officer Senior Secretary Library & Information Supervisor Purchasing Representative Purchasing Representative Technician It Computer Mec. Workshop Sup. and Store Keeper Fish Feed Store Keeper Administration Assistant / Messenger Secretary Secretary It Computer Security Supervisor Security Supervisor Security Driver Security Driver Pickup Driver Driver **Engineering Supervisor Engineering Technician Engineering Technician** Senior Carpenter Senior Electrician Workshop Senior Technician Engineering Service Technician Helper Engineering Service Technician Helper Engineering Service Technician Helper Workshop Technician Workshop Technician Pond Worker Eng. Services Helper Eng. Services Helper **Diesel Mechanic** Gasoline Mechanic Heavy Equipment Driver Tractor Driver

Seliem Eliwah Shawki Abou Zied Mohamed Mahmoud Abdou Mousa Hussein Zarie Hussein Abdullah Mohamed Ibrahim Sabry El-Sayed Ahmed Fatehy Abdullah Mohamed Abdel Nabbi Farag Alsayed Ali Ibrahim Ghareeb Waheed Elwan Mohamed Rezk Fathev Mohamed Abdel Hay Hassan El-Sobky Ibrahim Abdel Aaty Mohmed Abdullah Mohamed Hassan Abdel Aziz Radwan Othman Fatehi Mahdi Mohamed El-Sayed Mahmoud Sobhi Mahdi El-Sayed Ei-Sayed Attiah Attiah Talaat Mohamed Abdullah Abdel Kereem Abdel Megeed Mohd. Wahba Mohamed Seliem Mohamed Abdel-Nabi Abdel Mahdi Khairy Ibrahim Mohamed Abdullah Mohamed Abdullah Adel Hassan Darwish Said Abdel Samie Mohamed Zakaria Mohamed Badawi Naseem Nawar Saad Nawar

CGIAR - ICT-KM

Enrica M. Porcari Pei Pei Florine Lim

MILLENNIUM ECOSYSTEM ASSESSMENT

Walter Reid Bee Leng Belinda Lim Jin Sarn Marcus John Lee Wai Leng Chan Ciara Ann Raudsepp-Hearne

POSITION

Landscaping Foreman Landscaping Worker Landscaping Worker Landscaping Worker Landscaping Worker Landscaping Worker Senior Housekeeper Housekeeper Housekeeper Stock Ponds Supervisor Ponds and Grounds Supervisor Pond and Ground Services Assistant Pond Worker / Tractor Driver Pond Worker / Tractor Driver Pond Worker / Tractor Driver Pond Worker Driver

Chief Information Officer Program Associate

Director

Program Associate Sub-Global Working Group Coordinator Program Assistant Consultant - Assistant Working Group Coordinator

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World Wildlife Fund (WWF)

ABBREVIATIONS AND ACRONYMS

ADB	Asian Development Bank
ADG	Associate Director General
AWA	Africa and West Asia
BFAR	Bureau of Fisheries and Aquatic Resources, The Philippines
BGRRP	Biodiversity and Genetic Resources Research Program
CGIAR	Consultative Group on International Agricultural Research
CMRRP	Coastal Marine Resources Research Program
CREUFOP	Centre Régional Universitaire de Formation Permanente des Universités Montpellier II et Perpignan (Regional Centre for Continuing Education, Universities of Montpellier II and Perpignan, France)
CSD	Corporate Services Division
CSD	Corporate Services Division
DDG	Deputy Director General
FAO	Food and Agriculture Organization of the United Nations
FiRST	Fisheries Resource Information Systems and Tools
FMT	Finance Management Unit
FRR	Freshwater Resources Research
GEF	Global Environment Facility
GIFT	Genetically Improved Farmed Tilapia
НАССР	Hazard Analysis Critical Control Point system
IAA	Integrated Agriculture-Aquaculture
ICDD	Information, Communication and Dissemination
ICM	Integrated Coastal Management
IDRC	International Development Research Centre
IFAD	International Fund for Agricultural Development
IFReDI	Inland Fisheries Research and Development Institute, Cambodia
IFREMER	French Fisheries Institute
IFREMER	Institut Français de Recherche pour l'Exploitation de la Mer
InWEnt	Capacity Building International of Germany
IT	Information Technology
LAN	Local Area Network
NGO	Non Governmental Organization
NZODA	New Zealand Overseas Development Assistance
OIC	Officer in Charge
PRIAP	Policy Research and Impact Assessment Program
RET	Research-cum-extension team
SPC	The Secretariat of the Pacific Community
UK	United Kingdom
UN	United Nations
UNDP	United Nations Development Program
UNFIP	United Nations Fund for International Partnerships
USAID	US Agency for International Development

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